APPENDIX C

D. C. v. v.		4b 6-11	<u>SAVINGS</u>	2024/25	2025/26	2026/27	2027/28		
			wing tables	£000	£000	£000	£000		
* items unchanged from previous Medium Term Financial Strategy									
** items included in the previous Medium Term Financial Strategy which have been amended									
	ciency savi	-							
Inc - Inc	rvice reduct	lion							
IIIC - IIIC	one		CHILDREN & FAMILY SERVICES						
**	CF1	Eff	Innovation Partnership - Creation of Assessment & Resource team	-1,000	-1,250	-1,500	-1,500		
	01 1	L.,,	and Hub and investment in residential accommodation	-1,000	-1,200	-1,500	-1,500		
*	CF2	Eff	Departmental establishment modelling / Re-design	0	-440	-940	-940		
**	CF3	Eff	Defining CFS For the Future Programme - Phase 2 (including Dept.	Ü	440	340	340		
	0.0		Eff. Savings)	-200	-1,100	-1,700	-2,300		
**	CF4	SR	Education Quality & Therapeutic Services Review	-355	-355	-355	-355		
	CF5	Eff	Reduced Care Costs through growth of internal family based						
			placements	-750	-1,250	-2,100	-3,100		
	CF6	Eff	Defining CFS For the Future Programme 3: Smarter commissioning		•	•			
			and procurement - Social Care Placements and externally						
			commissioned services	0	-1,900	-3,200	-4,950		
	CF7	Eff	SEND Service - Demand reduction and reduced tribunals	0	-100	-250	-400		
			TOTAL	-2,305	-6,395	-10,045	-13,545		
							_		
			ADULTS & COMMUNITIES						
			Adult Social Care						
**	AC1	Inc	Increased income from fairer charging and removal of subsidy /	-200	-300	-400	-500		
			aligning increases	4.050	4.050	0.050	0.050		
*	AC2	Eff	Implementation of digital assistive technology to service users	-1,250	-1,250	-3,250	-3,250		
*	AC3	Eff Eff	Establishment Review following implementation of TOM programme	-500 0	-500	-500 -200	-500 -200		
**	AC4 AC5		Review of Mental Health pathway and placements		0				
		Inc	Increased BCF income from annual uplift	-1,000	-2,000	-3,000	-4,000		
**	AC6	Eff	Direct Payments commissioning efficiencies	-500	-500	-500	-500		
*	AC7 AC8	Eff	Commissioning and implementation of revised Extra Care model Review of Mental Health Section 117 funding arrangements	-130 -250	-130 -250	-130 -250	-130 -250		
*	AC9	Inc Eff	Improve consistency in hourly rates for DP's and promote use of	-200	-360	-360	-250 -360		
	ACS	LII	personal assistants	-200	-300	-300	-300		
**	A C 1 O	Eff	·	1 270	1 270	1 270	1 270		
	AC10		Improving outcomes from homecare assessment and reablement team (HART) / community response service (CRS)	-1,270	-1,270	-1,270	-1,270		
*	AC11	Eff	Alignment of HART/CRS services	-50	-50	-50	-50		
*	AC12	Eff	Reprovision of in house day services	-150	-150	-150	-150		
	AC13	Eff	Three Conversations Model	-500	-500	-500	-500		
	AC14	Eff	Transforming Commissioning (Extra Care)	-60	-160	-240	-315		
	AC15	Eff	Transforming Commissioning (Block Beds)	-50	-170	-300	-450		
	AC16	Eff	Transforming Commissioning (Alternatives to homecare)	-100	-350	-700	-700		
	AC17	Eff	Mental Health rehabilitation and recovery	-160	-160	-160	-160		
			Total ASC	-6,370	-8,100	-11,960	-13,285		
			O						
*	A C 4 0	C#/0D	Communities and Wellbeing	0	40	40	40		
*	AC18 AC19	Eff/SR SR	Implementation of revised service for communities and wellbeing Review Green Plaque service	0 -25	-40 -25	-40 -25	-40 -25		
*	AC19 AC20	Inc/Eff	Review Green Flaque service Review charging for Creative Learning Services	-25 -50	-25 -50	-25 -50	-25 -50		
	A020	IIIC/LII	Total C&W	- 	-115	-115	-115		
			TOTAL A&C	-6,445	-8,215	-12,075	-13,400		
			PUBLIC HEALTH						
*	PH1	Eff/SR	Redesign of integrated lifestyle service pathways	-100	-100	-100	-100		
*	PH2	Eff/SR	Review of Commissioned services	0	-90	-90	-90		
*	PH3	SR F#/CD	Internal Infrastructure (physical activity)	-100	-100	-100	-100		
*	PH4 PH5	Eff/SR SR	Review approach to homelessness support Review schools sustainable food award and gold food accreditation.	-300 -150	-300 -150	-300 -150	-300 -150		
*	PH5 PH6	SR	Review Schools sustainable food award and gold food accreditation. Review Sport & Physical Activity programmes	-150	-150	-150 -150	-150 -150		
	1 110	ΟIN	TOTAL	-130 -800	-130 - 890	-130 - 890	-130 - 890		
			ENVIRONMENT & TRANSPORT						
			Highways & Transport						
*	ET1	Eff/Inc	Street Lighting - design services to developers and installation of						
			street lighting on their behalf	-10	-10	-10	-10		
			and the state of t						

Refere	nces used i	in the follo	SAVINGS wing tables	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000
			ous Medium Term Financial Strategy	2000	2000	2000	2000
		•	us Medium Term Financial Strategy which have been amended				
	ficiency savi	•					
SR - S nc - In	ervice reduc	tion					
**	ET2	Eff	Assisted Transport Programme	0	-860	-1,210	-1,210
*	ET3	SR	Review application of subsidised bus policy, post Covid		-400	-1,210	-1,210
*	ET4	Inc/SR	Review approach to Park and Ride	0	-200	-400 -400	-400 -400
*	ET5	Eff/SR	Street Lighting - review energy reduction options, including reduced	U	-200	-400	-400
	LIJ	LII/OIX	operation times	000	000	000	000
	ET6	SR	Ending of HS2 Programme	-280 -280	-280 -280	-280 -280	-280 -280
	ET7	Inc	Network Management incl. TTRO	-295	-295	-295	-295
		IIIC	Total	-865	-2,325	-2,875	-2,875
					,	•	•
			Environment & Waste				
	ET8	Eff/Inc	E&T Continuous Improvement Programme - review of processes and	-10	-10	-10	-10
			potential income across a range of services				
	ET9	Eff/Inc	Recycling & Household Waste Sites (RHWS) service approach	0	-110	-110	-110
*	ET10	Inc	Trade Waste income	0	-45	-90	-90
*	ET11	SR	Review RHWS provision	-5	-400	-400	-400
	ET12 ET13	Eff/Inc Eff/Inc	Extended Producer Responsibility for Packaging Food Waste Implementation	0	-345 130	-745 -70	-745 -185
	ET14	Eff/Inc	Residual Waste Treatment	-60	-60	-60	-163 -60
	L114	LII/IIIO	Total	-75	-840	-1,485	-1,600
						·	
			TOTAL E&T	-940	-3,165	-4,360	-4,475
			CHIEF EXECUTIVE				
,	CE1	SR/Eff	Staffing (vacancy control and agency reduction)	-50	-50	-50	-50
•	CE2	Inc	Planning, Historic and Natural Environment - fee income	-25	-25	-25	-25
	CE3	Inc	Democratic Services income	-5	-10	-10	-10
	CE4	Eff	Democratic Services Staffing Review	-15	-15	-15	-15
	CE5	SR	Civic Hospitality Review	-20	-20	-20	-20
	CE6	Eff	Trading Standards Review	-15	-25	-35	-45
	CE7	Inc	Police and Crime Panel Contribution	-50	-50	-50	-50
	CE8	Inc	Registrars fees and income	-120	-120	-120	-120
			TOTAL	-300	-315	-325	-335
			CORPORATE RESOURCES				
	CR1	Eff/Inc	Ways of Working - Use of office space	-70	-780	-780	-780
	CR2	Inc	Increase returns from Investing in Leicestershire Programme (IILP)				
				-100	-100	-100	-100
	CR3	Inc	Place to Live - Accommodation income	-40	-40	-40	-40
	CR4	Eff	Customer & Digital Programme	-110	-640	-640	-640
	CR5	Eff	Operational Finance process improvement	-50	-100	-100	-100
	CR6	Eff	Transformation Unit efficiencies	0	0	-70	-70
	CR7	SR	Sale of Castle House	-15	-15	-15	-15
*	CR8	Eff	Energy Initiatives	-50	-100	-100	-100
	CR9	Eff	ICT Efficiencies	-300	-600	-1,025	-1,025
*	CR10	Eff/SR	Reduce Property running costs	-35	-60	-60	-60
	CR11	Eff	Review of Mobile Phones Tariff	-90	-90	-90	-90
	CR12	Eff	Insurance claims management benefit	-150	-150	-150	-150
			TOTAL	-1,010	-2,675	-3,170	-3,170
			CENTRAL ITEMS				
	CI1	Inc	Growth in ESPO income	-80	-80	-80	-80
•	CI2	SR	Review of Shire Grants programme	-50	-50	-50	-50
			TOTAL	-130	-130	-130	-130
			TOTAL SAVINGS including additional income	-11,930	-21,785	-30,995	-35,945
			MTFS net shortfall - savings required	-11,887	-32,362	-60,422	-84,502
			£12m gap in 24/25 assumed met via earmarked reserves	11,887			

<u>SAVINGS</u>	2024/25	2025/26	2026/27	2027/28
References used in the following tables * items unchanged from previous Medium Term Financial Strategy ** items included in the previous Medium Term Financial Strategy which have been amended Eff - Efficiency saving SR - Service reduction Inc - Income	£000	£000	£000	£000
TOTAL SAVINGS REQUIRED - EXCLUDING DSG	-11,930	-54,147	-91,417	-120,447
Dedicated Schools Grant - Deficit reduction activity Transforming SEND & Inclusion in Leicestershire (TSIL) Programme defined opportunities Increase in Local Specialist Places	-3,790 -2,480 -6,270	-10,975 -5,995 -16,970	-19,195 -9,870 -29,065	-27,665 -13,805 -41,470

-18,200 -71,117 -120,482 -161,917

TOTAL SAVINGS REQUIRED - INCLUDING DSG

